Financial Statements of

THE SAULT COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Year ended March 31, 2006

Financial Statements

Year ended March 31, 2006

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AUDITORS' REPORT

To the Governors of The Sault College of Applied Arts and Technology

We have audited the statement of financial position of The Sault College of Applied Arts and Technology as at March 31, 2006 and the statements of operations, changes in net assets and cash flows for the year ended. These financial statements are the responsibility of the College's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial information.

In our opinion, these financial statements presents fairly, in all material respects, the financial position of the College as at March 31, 2006 and the results of its operations and its cash flows for the year ended in accordance with Canadian generally accepted accounting principles.

Chartered Accountants

KPNG LLP

Sault Ste. Marie, Canada May 10, 2006

Statement of Financial Position

March 31, 2006, with comparative figures for 2005

2006		2005
		(restated note 2
		Hote 2
9,687,116	\$	8,270,380
4,724,648 948,546 1,724,879 26,722 54,188		1,365,087 1,066,756 3,950,683 21,276 3,660
17,166,099		14,677,842
2,380,550		2,178,794
24,748,118		23,258,233
44,294,767	\$	40,114,869
6,829,871 147,008 620,315 393,062	\$	4,747,444 118,895 708,363 373,560
7,990,256		5,948,262
4,526,408 1,140,717 868,000		4,919,470 1,271,344 1,580,000
6,535,125 1,132,601		7,770,814 2,121,026
23,328,427		22,024,246
25,081,343		24,853,634
2,477,718 (4,731,045)		3,243,973 (5,630,944
(2,253,327) 4,888,968 2,485,034 187,683		(2,386,971 2,689,998 1,759,608 187,886
5,308,358		2,250,251
44,294,767	\$	40,114,869
	4,888,968 2,485,034 187,683 5,308,358	4,888,968 2,485,034 187,683 5,308,358

Statement of Operations

Year ended March 31, 2006, with comparative figures for 2005

		2006		2005
				(restated
Revenue:				note 2)
Grants and reimbursements	\$	27,773,985	\$	26,591,337
Tuition fees	Ψ	5,648,049	Ψ	5,922,710
Ancillary operations		739,163		815,182
Other		1,749,663		1,793,406
Restricted for student purposes		2,652,655		2,053,860
Amortization of deferred capital contributions		1,631,540		1,730,099
		40,195,055		38,906,594
Expenses:				
Academic		18,903,770		17,839,560
Educational resources		1,451,914		1,324,317
Student services		1,657,606		1,576,221
Administrative		5,483,458		5,272,576
Plant		1,976,451		1,894,958
Ancillary operations		1,177,825		1,130,793
Ontario training strategies		2,146,248		2,099,121
Special projects		461,953		223,173
Restricted for student purposes		1,925,483		1,765,408
Provision for (recovery of) employee benefit obligations		(899,899)		37,615
Amortization of capital assets		2,823,375		2,702,890
		37,108,183		35,866,633
Excess of revenue over expenses				
before the undernoted		3,086,872		3,039,961
Gain (loss) on disposal of capital assets		(29,036)		93,509
Excess of revenue over expenses	\$	3,057,836	\$	3,133,470

See accompanying notes to financial statements.

Statement of Changes in Net Assets

Year ended March 31, 2006, with comparative figures for 2005

						2006	2005
	F	Restricted for		Unre	estricted		
	Invested in	student	Internally		Employment		
	capital assets	purposes	restricted	Operating	related	Total	Total
							(restated note 2)
Net asset, beginning of year As previously reported:	\$ 2,689,998 \$	1,759,608	\$ 187,886	\$ 3,890,649	\$ (5,630,944)	\$ 2,897,197	\$ (306,651)
Change in accounting policy for tuition fee revenue recognition (note 2)	-	_	-	(646,675)	-	(646,675)	(576,296)
As restated	2,689,998	1,759,608	187,886	3,243,974	(5,630,944)	2,250,522	(882,948)
Excess (deficiency) of revenue over expenses	(1,019,247)	727,172	(203)	2,450,215	899,899	3,057,836	3,133,469
Invested in capital assets	3,218,217	(1,746)	-	(3,216,471)	-	-	-
Net assets, end of year	\$ 4,888,968 \$	2,485,034	\$ 187,683	\$ 2,477,718	\$ (4,731,045)	\$ 5,308,358	\$ 2,250,522

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended March 31, 2006, with comparative figures for 2005

	2006	2005
		(restated
		note 2)
Cash flows from operating activities:		
Excess of revenue over expenses	\$ 3,057,836	\$ 3,133,469
Items not involving cash:		
Amortization of capital assets	2,823,375	2,702,890
Amortization of deferred capital contributions	(1,631,540)	(1,730,099)
Gain (loss) on disposal of capital assets	29,036	(93,509)
Future benefits and vested sick leave liability	(842,627)	(189,901)
Net increase (decrease) in deferred contributions		
related to expenses of future periods	(988,425)	717,419
	2,447,655	4,671,334
Changes in non-cash working capital balances:		
Accounts receivable – fees	118,211	520,433
Grants and reimbursements receivable	2,225,804	(3,028,572)
Inventories	(5,446)	(1,682)
Prepaid expenses	(50,528)	(3,470)
Accounts payable and accrued liabilities	2,082,427	77,902
Payable to Ministry of Training Colleges and Universities	28,113	(7,409)
Deferred Tuition fees	(88,048)	132,066
	6,758,188	2,360,602
Cash flows from financing and investing activities:		
Sinking fund investment	(201,756)	(184,657)
Repayment of long-term obligations	(373,560)	(355,098)
Purchase of capital assets	(4,485,510)	(1,520,011)
Deferred capital contribution	3,038,535	3,383,769
Proceeds on disposal of capital assets	40,400	-
	(1,981,891)	1,324,003
Increase in cash	4,776,297	3,553,539
increase in cash	4,776,297	3,553,539
Cash and temporary investments, beginning of year	9,635,467	6,081,928
Cash and temporary investments, end of year	\$ 14,411,764	\$ 9,635,467

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended March 31, 2006

The Sault College of Applied Arts and Technology ("Sault College") is a provincial community college offering educational programs and upgrading to the accessing communities. Sault College is considered a Non-profit Schedule III Agency of the Ontario provincial government.

1. Significant accounting policies:

(a) Revenue recognition:

The College follows the deferral method of accounting.

Operating grants are recorded as revenue in the period to which they relate. Grant amounts relating to future periods are deferred and recognized in the subsequent period when the related activity occurs. Grants approved but not received at the end of an accounting period are accrued.

Tuition revenue is recognized on the basis of teaching days incurred during the fiscal year.

Unrestricted contributions are recognized as revenue when received or receivable if the amounts can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the period in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis at rates corresponding to those of the related capital assets.

Contributions for student purposes and the interest thereon are recognized as direct increases in net assets restricted for student purposes.

(b) Inventory:

Inventory related to ancillary operations is valued at the lower of cost and net realizable value.

(c) Temporary investments:

Temporary investments are recorded at the lesser of cost and market value.

(d) Sinking fund investment:

The sinking fund investment is recorded at cost plus accrued interest at the yield to maturity rate of the investment.

Notes to Financial Statements

Year ended March 31, 2006

1. Significant accounting policies (continued):

(e) Capital assets:

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair market value at the date of contribution. Amortization is provided on a straight-line basis over the estimated useful lives as follows:

Category	Years
Buildings Site improvements Equipment and vehicles Furniture and fixtures Computer equipment Aircraft	40.0 12.5 5.0 5.0 5.0 10.0

(f) Employment related obligations:

Employment related obligations, which include vacation pay, certain pension and post employment benefits and sick leave benefits, are accrued. The College is liable to pay 50% of certain faculty members' accumulated sick leave credits on termination or retirement after ten years service.

(g) Use of estimates:

The preparation of the financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

Notes to Financial Statements

Year ended March 31, 2006

2. Change in accounting policy:

During 2006, the College changed its policy for recognizing tuition fee revenue. Previously the College recorded tuition fee revenue at the beginning of each semester. Tuition fee revenue is now recognized over the number of teaching days which occurs during the fiscal year. The change has been applied retroactively and has decreased the unrestricted operating net assets at the beginning of 2006 as previously reported by \$646,675 representing an increase in deferred tuition fees of the same amount. This change has also had the effect of increasing tuition fee revenue in 2005 by \$70,379 over that previously reported from what would have been recognized under the former policy.

3. Sinking fund investment:

The sinking fund investment consists of Ontario Hydro debenture coupons with a yield to maturity of 9.26%, which will mature in the year 2012 at \$4,100,000. This sinking fund investment is a restricted asset to be used to retire the student residence building mortgage at maturity.

The fair value of these coupons at March 31, 2006 is \$ 3,120,296 (2005 - \$2,953,345) being the quoted market value. The fair value of the mortgage is estimated to be \$4,790,000 (2005 - \$4,880,000) based on a 6% discount rate.

4. Capital assets:

			2006
		Accumulated	Net
	Cost	amortization	book value
Land	\$ 671,255	\$ -	\$ 671,255
Buildings	37,102,686	18,216,006	18,886,684
Site improvements	930,002	602,916	327,086
Equipment and vehicles	6,690,930	5,807,077	883,853
Computer equipment	10,436,085	7,024,129	3,411,956
Aircraft	3,225,354	2,765,021	460,332
Furniture and fixtures	289,443	182,489	106,954
	\$ 59,345,756	\$ 34,597,638	\$ 24,748,118

Notes to Financial Statements

Year ended March 31, 2006

4. Capital assets (continued):

			2005
	Cost	Accumulated amortization	Net book value
Land Buildings Site improvements Equipment and vehicles Computer equipment Aircraft Furniture and fixtures	\$ 720,755 37,122,824 642,432 6,072,604 7,165,807 3,225,354 279,285	\$ - 17,629,355 571,714 5,033,228 5,922,098 2,679,078 135,355	\$ 720,755 19,493,469 70,718 1,039,376 1,243,709 546,276 143,930
	\$ 55,229,061	\$ 31,970,828	\$ 23,258,233

5. Employment-related obligations:

	2006	2005
Non-pension post-employment benefits	\$ 868,000	\$ 1,580,000

The College indirectly subsidizes premiums for the group benefits available to early retirees and the continuation of benefits for individuals on long-term disability.

The present value of accrued post-employment benefits at March 31, 2006 amounted to \$625,000 (2005 - \$1,284,000). Expenses recorded in the year were \$712,000 - recovery (2005 - \$31,000 - recovery). The benefits paid out in the year were \$61,000 (2005 - \$64,000). These amounts represent the actuarial valuation completed in April 2004.

The actuarial valuations of the plans were based upon a number of assumptions about future events, which reflect management's best estimates. The following represents the significant assumptions made:

	2006	2005
Accrued benefit obligation Fair value of plan assets	\$ 953,000 (85,000)	\$ 1,667,000 (87,000)
Plan deficit	\$ 868,000	\$ 1,580,000

Notes to Financial Statements

Year ended March 31, 2006

5. Employment-related obligations (continued):

The significant assumptions used are as follows:

	2006	2005
Discount rate	5.00%	5.25%
Health Care Trend Rate - Hospital and other medical - Dental cost - Drugs	5% 4% 9% in 2004, grading dov	5% 4% vn to 5% in 2010

6. Deferred contributions for expenses of future periods:

Deferred contributions relating to expenses of future periods, represents unspent externally restricted grants for other programs.

	2006	2005
Balance, beginning of year Additional contributions received Less amounts recognized as revenue during the year	\$ 2,121,026 1,598,762 (2,587,186)	\$ 1,403,608 3,823,511 (3,106,093)
	\$ 1,132,602	\$ 2,121,026

Notes to Financial Statements

Year ended March 31, 2006

7. Deferred contributions for capital assets:

Deferred contributions represent the unamortized balance and unspent balance of restricted contributions for the purchase of capital assets. The changes in the deferred contributions balance for the year are as follows:

	2006	2005
Balance, beginning of year Contributions received Less amounts amortized to revenue	\$ 22,024,246 2,935,721 (1,631,540)	\$ 20,464,085 3,290,260 (1,730,099)
Balance, end of year	\$ 23,328,427	\$ 22,024,246

The balance of unamortized capital contributions related to capital assets consists of the following:

	2006	2005
Unamortized capital contributions used to purchase assets	\$ 17,464,842	\$ 17,548,508
Unspent contributions	5,863,585	4,475,738
	\$ 23,328,427	\$ 22,024,246

Notes to Financial Statements

Year ended March 31, 2006

8. Invested in capital assets:

The change in net assets invested in capital assets is calculated as follows:

	2006	2005
Excess of revenues over expenses: Amortization of deferred contributions related		
to capital assets Amortization of capital assets Investment income Gain (loss) on disposal of capital assets	\$ 1,631,540 (2,823,375) 201,759 (29,171)	\$ 1,730,099 (2,702,890) 184,657 93,509
	\$ (1,019,247)	\$ (694,625)
	2006	2005
Net investment in capital assets: Capital assets acquired Repayment of long-term obligations Amounts funded by deferred contributions	\$ 4,485,510 373,560 (1,640,853)	\$ 1,520,011 355,099 (528,780)
	\$ 3,218,217	\$ 1,346,330

Net assets invested in capital assets, is represented by:

		2006		2005
Cash	\$	6,008,076	\$	4,570,127
Investments	•	121	•	119
Sinking fund investment		2,380,550		2,178,794
Capital assets, net book value		24,748,118		23,258,233
		33,136,865		30,007,273
Less:				
Deferred contributions related to capital assets		23,328,427		22,024,246
Long-term obligations		4,919,470		5,293,030
		28,247,897		27,317,276
Net assets invested in capital assets	\$	4,888,968	\$	2,689,998

Notes to Financial Statements

Year ended March 31, 2006

9. Capital leases and mortgage:

		2006	2005
5.744% Lease, payable \$10,056 monthly, maturing October 2007, secured by certain aircraft	\$	191,064	\$ 311,736
5.918% Lease, payable \$5,049 monthly, maturing April 2008, secured by certain aircraft		126,225	186,813
5.211% Lease, payable \$19,581 monthly, maturing June 2008, secured by flight simulators		528,687	763,659
		845,976	1,262,208
Less amount representing interest		26,506	69,178
		819,470	1,193,030
9.17% Mortgage, interest payable semi-annually, principal due in 2012, secured by a first mortgage on the student residence building		4,100,000	4,100,000
the student residence building		4,919,470	5,293,030
Less current portion		393,062	373,560
	\$	4,526,408	\$ 4,919,470
Minimum lease payments in each of the next three years at 2007 2008 2009	ire as	follows:	\$ 416,232 365,953 63,791
Total			\$ 845,976

Notes to Financial Statements

Year ended March 31, 2006

10. Internally restricted net assets:

The Ministry of Training Colleges and Universities established a policy limiting the amount of unrestricted net assets of individual colleges. In implementing this policy, the Ministry may require the College to allocate funds for specific purposes. At March 31, 2006, Sault College did not contravene this policy.

Sault College appropriates amounts from unrestricted net assets to cover anticipated future operating expenditures. The actual costs are recorded as operating expenditures in the year in which they are incurred.

By resolution of the Board of Governors, accumulated appropriations from unrestricted net assets balance at March 31, 2006 have been made to the Joint Employment Stability Reserve Fund in the amount of \$ 187,683.

11. Pension plans:

Full time employees are participants in the multi-employer contributory retirement pension plans administered by the Board of Trustees of the CAAT Pension Plan. These plans are defined benefit plans, which specify the amount of the retirement benefit to be receivable by the employees based on length of service and rates of pay. The College makes contributions to these plans equal to those of the employees. Employer contributions amounted to \$1,478,792 (2005 - \$1,487,043).

12. Financial instruments:

The College's financial instruments consist of cash, temporary investments, accounts receivable, grants and reimbursements receivable, accounts payable, payable to the Ministry of Training, Colleges and Universities and capital leases. It is management's opinion that the carrying values of these financial instruments approximate the market values.

The College intends to hold the sinking fund investment until maturity in order to fund the retirement of the mortgage. The fair values of the sinking fund investment and the mortgage are presented in note 2.

Notes to Financial Statements

Year ended March 31, 2006

13. Other information:

Ontario Student Opportunity Trust Fund:

The following information outlines the activity of the Ontario Student Opportunity Trust Fund. These amounts are reflected in the net assets restricted for student purposes.

Schedule of donations received between April 1 and March 31:

	2006	2005
Cash donations matched between April 1 and March 31 Unmatched cash donations	\$ -	\$ - -
Total cash donations	\$ -	\$ -

Schedule of Changes in Endowment Fund Balance for the period April 1 to March 31:

	2006	2005
Balance, beginning of year Eligible cash donations received between April 1	\$ 664,172	\$ 664,172
and March 31 Matching funds received/receivable from MTCU	-	-
Fund balance at end of year	\$ 664,172	\$ 664,172

Schedule of Changes in Expendable Funds Available for Awards for the Period April 1 to March 31:

	2006	2005
Balance, beginning of year Realized investment income, net of direct investment-	\$ 69,155	\$ 63,714
related expenses and preservation of capital contributions Bursaries awarded (total number: 63)	39,430 (29,975)	29,701 (24,260)
Balance, end of year	\$ 78,610	\$ 69,155

The market value of the endowment and expendable funds at March 31, 2006 was \$754,105.

Notes to Financial Statements

Year ended March 31, 2006

13. Other information (continue):

Report of Awards Issued for the Period April 1 to March 31:

	OSAP Re	ecipients	Non-OSAP	Recipient	Recipients T	
	Number	Amount	Number	Amount	Number	Amount
Full-time	26	\$ 10,877	37	\$ 19,098	63	\$ 29,975

14. Ontario Student Opportunity Trust Fund II:

Schedule of donations received for the year:

	2006	2005
Cash donations matched between April 1 and March 31 Unmatched cash donations	\$ -	\$ 124,270 -
Total cash donations	\$ -	\$ -

Schedule of Changes in Endowment Fund Balance for the period April 1 to March 31:

	2006	2005
Balance, beginning of year Eligible cash donations received between April 1	\$ 331,340	\$ 82,800
and March 31	-	124,270
Matching funds received/receivable from MTCU	-	124,270
Fund balance at end of year	\$ 331,340	\$ 331,340

Notes to Financial Statements

Year ended March 31, 2006

14. Ontario Student Opportunity Trust Fund II (continued):

Schedule of Changes in Expendable Funds Available for Awards for the Period April 1 to March 31:

	2006	2005
Balance, beginning of year Realized investment income, net of direct investment-	\$ 3,858	\$ 608
related expenses and preservation of capital contributions Bursaries awarded (total number: 21)	13,926 (10,200)	4,850 (1,600)
Balance, end of year	\$ 7,584	\$ 3,858

Report of Awards Issued for the Period April 1, 2005 to March 31, 2006:

	OSAP F	Recipients	Non-OSAP	Recipients	To	otal
	Number	Amount	Number	Amount	Number	Amount
Full-time	11	\$ 5,850	10	\$ 4,350	21	\$ 10,200

15. Ontario Trust for Student Support:

Schedule of donations received between April 1 and March 31:

	2006	2005
Cash donations matched between April 1 And March 31 Unmatched cash donations	\$ 158,964 -	\$ - -
Total cash donations	\$158,964	\$ _

Notes to Financial Statements

Year ended March 31, 2006

15. Ontario Trust for Student Support (continued):

Schedule of Changes in Endowment Fund Balance for the period April 1 to March 31:

	2006	2005
Balance, beginning of year Eligible cash donations received between April 1 and March 31 in compliance with the November 2005 Program Guidelines and Reporting Requirements Matching funds received/receivable from MTCU	\$ - 158,964 311,332	\$
Fund balance at end of year	\$ 470,296	\$ -

Schedule of Changes in Expendable Funds Available for Awards for the Period April 1 to March 31:

	2006	2005
Balance, beginning of year Realized investment income, net of direct investment-	\$ -	\$ -
related expense and preservation of capital contributions	507	-
Bursaries awarded (total number: 0)	-	-
Balance, end of year	\$ 507	\$ -

Report of Awards Issued for the Period April 1, 2005 to March 31, 2006:

	OSAP F	Recipients	Non-OSAP Recipients		ts Total		
	Number	Amount	Number	Amount	Number	Amount	
Full-time	-	\$ -	-	\$ -	-	\$ -	

16. Comparative amounts:

Certain 2005 comparative amounts have been reclassified to reflect the financial statement presentation adopted for 2006.



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AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION

To the Governors of The Sault College of Applied Arts and Technology

We have audited and reported separately herein on the financial statements of The Sault College of Applied Arts and Technology as at and for the year ended March 31, 2006.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements of the College taken as a whole. The supplementary information included in Schedules 1 to 9 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, the financial statements, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Chartered Accountants

KRUG LLP

Sault Ste. Marie, Canada May 10, 2006

Revenue

Year ended March 31, 2006, with comparative figures for 2005

	2006	2005
		(restated
		note 2)
Grants and reimbursements:		
Basic operating grant	\$ 19,413,870	\$ 16,991,286
Apprentice training	1,693,262	1,176,495
Termination gratuities	217,243	119,417
Municipal tax	163,275	159,450
Ontario training strategies Other	1,950,020 4,336,315	2,027,564 6,117,125
Other	27,773,985	26,591,337
	21,113,963	20,391,337
Tuition fees:		
Full-time post secondary	4,770,536	5,011,453
Other	877,513	911,257
	5,648,049	5,922,710
Ancillary operations	739,163	815,182
Other:		
Contract educational services	193,157	422,364
Investment income	462,956	305,948
Sale of course products and services	109,793	162,031
Special projects	21,384	28,290
Miscellaneous	962,373	874,773
	1,749,663	1,793,406
Restricted for student purposes	2,652,655	2,053,860
Amortization of deferred capital contributions	1,631,540	1,730,099
	\$ 40,195,055	\$ 38,906,594

Academic Expenses

Year ended March 31, 2006, with comparative figures for 2005

	2006	2005
Salaries:		
Administration	\$ 1,078,067	\$ 887,713
Academic	10,715,026	10,440,797
Support	1,657,079	1,600,816
Early retirement incentive	, , , , , , , , , , , , , , , , , , ,	20,000
Termination / Sick Leave Buyout	146,300	-
Benefits	2,525,506	2,386,439
Building repairs and maintenance	4,839	11,914
Contracted security services	528	528
Contracted services	490,959	514,586
Equipment maintenance and repairs	513,206	522,792
Field work	106,100	197,827
Furniture and equipment purchases	151,968	21,495
Furniture and equipment rental	3,955	5,077
Grounds maintenance	11,877	10,297
Instructional supplies	876,007	613,662
Insurance	222,631	209,037
Interest and bank charges	52,816	71,388
Janitorial and maintenance supplies	414	448
Municipal tax levy	19,020	20,815
Office supplies	76,725	65,455
Premise Rental	9,635	12,856
Professional development	48,552	15,756
Professional fees	19,843	16,612
Promotion and public relations	20,206	18,355
Provision for doubtful accounts	-	231
Staff employment	3,224	3,231
Telecommunications	17,066	21,131
Travel and conference	50,909	53,178
Training, subsidies and allowances	-	5,565
Utilities	38,515	47,088
Vehicle expense	42,797	44,471
	\$ 18,903,770	\$ 17,839,560

Educational Resources Expenses

Year ended March 31, 2006, with comparative figures for 2005

	2006	2005
Salaries:		
Administration	\$ 115,361	\$ 107,364
Academic	182,723	239,753
Support	628,698	509,680
Benefits	188,159	162,032
Contracted services	51,576	60,407
Equipment maintenance and repairs	28,135	21,060
Furniture and equipment purchases	4,469	2,022
Furniture and equipment rental	80,187	80,646
Instructional supplies	144,335	120,784
Office supplies	20,173	14,199
Professional Development	1,073	-
Professional fees	3,268	1,973
Promotion and public relations	1,053	1,326
Telecommunications	2,704	1,572
Travel and conference	-	1,499
	\$ 1,451,914	\$ 1,324,317

Student Services Expenses

Year ended March 31, 2006, with comparative figures for 2005

	2006	2005
Salaries:		
Administration	\$ 175,219	\$ 150,438
Support	910,761	903,328
Early retirement incentive	-	2,500
Benefits	273,294	252,168
Contracted services	45,222	42,570
Equipment maintenance and repairs	7,078	2,814
Furniture and equipment rental	11,342	12,087
Instructional supplies	25,177	24,798
Insurance	45,901	31,729
Office supplies	41,887	23,139
Premise rental	4,606	5,518
Professional development	-	18
Professional fees	10,246	8,628
Promotion and public relations	41,568	54,524
Telecommunications	6,862	6,191
Travel and conference	42,583	37,790
Vehicle expense	15,860	17,982
	\$ 1,657,606	\$ 1,576,221

Administrative Expenses

Year ended March 31, 2006, with comparative figures for 2005

		2006		2005
Salaries:				
Administration	\$	1,877,716	\$	1,465,991
Academic	*	8,854	,	17,228
Support		1,058,659		1,113,444
Benefits		667,476		517,194
Building repairs and maintenance		-		3,627
Contracted services		262,682		332,455
Cost of Goods Sold		2,725		-
Equipment maintenance and repairs		161,170		147,144
Furniture and equipment purchases		103,979		24,055
Furniture and equipment rental		50,663		42,858
Instructional supplies		17,451		20,203
Insurance		148,422		170,231
Interest and bank charges		42,979		47,039
Municipal tax levy		163,275		159,450
Office supplies		77,178		55,904
Professional development		13,161		8,221
Professional fees		269,503		409,416
Promotion and public relations		321,960		309,352
Provision for doubtful accounts		68,517		297,749
Staff employment		18,259		13,683
Telecommunications		64,671		55,724
Travel and conference		82,307		60,142
Vehicle expense		1,850		1,465
	\$	5,483,458	\$	5,272,576

Plant Expenses

Year ended March 31, 2006, with comparative figures for 2005 (in thousands of dollars)

	2006	2005
Salaries:		
Administration	\$ 93,477	\$ 85,292
Support	757,915	749,936
Benefits	228,529	220,789
Building repairs and maintenance	59,762	50,930
Contracted security services	75,779	72,958
Contracted services	1,023	430
Furniture and equipment rental	5,017	4,781
Grounds maintenance	10,003	8,889
Insurance	3,089	3,077
Janitorial and maintenance supplies	44,320	47,152
Office supplies	1,518	1,533
Professional fees	409	-
Promotional and Public Relations	3,911	-
Telecommunications	3,934	4,942
Travel and conference	1,911	287
Utilities	685,687	643,688
Vehicle expense	169	274
	\$ 1,976,451	\$ 1,894,958

Ancillary Operations Expenses

Year ended March 31, 2006, with comparative figures for 2005

	2006	2005
Salaries:		
Administration	\$ 137,858	\$ 136,060
Support	312,293	324,813
Benefits	104,162	104,206
Building repairs and maintenance	48,590	35,467
Contracted security services	19,873	20,955
Contracted services	43,101	23,653
Cost of goods sold	2,444	1,865
Equipment maintenance and repairs	990	1,524
Grounds maintenance	39,924	30,118
Instructional supplies	28,570	22,007
Interest and bank charges	375,970	375,970
Janitorial and maintenance supplies	1,807	685
Office supplies	7,344	2,067
Professional development	306	_,
Professional fees	329	319
Promotion and public relations	908	1,030
Travel and conference	988	-,,,,,
Utilities	52,368	50,054
	\$ 1,177,825	\$ 1,130,793

Ontario Training Strategies Expenses

Year ended March 31, 2006, with comparative figures for 2005

		2006	2005
Salaries:			
Administration	\$	133,336	\$ 146,584
Academic	·	250,559	253,063
Support		832,082	805,985
Benefits		256,064	262,855
Contracted services		85,524	79,534
Equipment maintenance and repairs		² 51	379
Furniture and equipment purchases		48,255	14,924
Furniture and equipment rental		3,564	4,364
Instructional supplies		31,394	46,579
Office supplies		31,820	34,090
Premise rental		78,996	79,159
Professional development		5,680	1,400
Professional fees		5,627	6,855
Promotion and public relations		28,342	25,563
Telecommunications		33,465	23,379
Travel and conference		21,186	26,581
Training, subsidies and allowances		296,296	283,818
Utilities		4,007	4,007
	\$	2,146,248	\$ 2,099,121

Special Projects Expenses

Year ended March 31, 2006, with comparative figures for 2005

		2006		2005
Salaries:				
Administration	\$	42,745	\$	48,488
Academic	·	· -	·	2,850
Support		80,751		54,538
Benefits		20,412		11,291
Building repairs and maintenance		17,242		-
Contracted services		99,309		29,335
Furniture and equipment purchases		157,336		25,879
Furniture and equipment rental		1,350		2,723
Instructional supplies		573		18,580
Office supplies		3,455		2,087
Premise Rental		7,303		,
Professional development		, <u> </u>		3,223
Professional fees		19,248		8,185
Promotion and public relations		4,221		4,691
Telecommunications		4,545		2,653
Travel and conference		3,463		8,649
	\$	461,953	\$	223,173